The title of this year’s annual report, “In Their Footsteps,” refers to those trailblazers associated with Catholic University who are worthy of being studied, admired and followed. This theme also acknowledges the presence among us on our campus this year of exceptional humanitarians and of the world’s pre-eminent spiritual leader, whose lives are examples for us to emulate. But this annual report is first and foremost the occasion to celebrate our distinguished alumni.

Looking back over the year on our campus, it seems beyond extraordinary. In November Catholic University concluded a yearlong process to select and honor a humanitarian leader with a $1 million prize. We did this in a way befitting a university — by engaging our student body through a creative process that brought social justice issues to the fore and provided our students the opportunity to rub shoulders with and be inspired by the three finalists for the Opus Prize. The culmination — a Mass and awards dinner attended by more than 150 students — was an enrapturing experience, touching our students in ways that will endure.

Under normal circumstances, the Opus Prize would be a daunting act to follow. This year it was not. In April, for only the second time in the university’s 121-year history, we welcomed the head of the Roman Catholic Church to campus for a speech to Catholic educators from across the country. It was like playing host to the joint appearance of a rock star and a U.S. president. Our students were ecstatic and mesmerized by Pope Benedict XVI. The hundreds of Catholic educators, including about 200 university
presidents who were our guests, came away profoundly moved by the thoughtful address delivered by the Holy Father.

No doubt 2007–2008 was a banner year. But looking over the distinguished alumni in this book, I realize that every year at CUA is special, even magical, because annually we confidently send a fresh crop of graduates out to make their way in the world. The ones in this book have found their way remarkably well. There are many, many more alumni who are worthy of mention. These particular alumni whom we profile, recommended by faculty and staff, present clear evidence of what a comprehensive Catholic University education, imparted and absorbed over a year, or two, or four, can produce.

Each alumnus we profile has navigated difficult terrain to achieve positions of leadership or prominence. It should go without saying that, while we do not necessarily embrace every public position our alumni have ever adopted, we do recognize their accomplishments and their service. Their climb to the summit, more than the summit itself, is what we find most compelling. Their successful journey is one we expect to be replicated by our current students, whom we teach, train to think critically, prepare professionally and inspire in the light of faith. And this hope reveals the deepest meaning of our university’s motto, Deus Lux Mea Est, “God is my light.”

Very Rev. David M. O’Connell, C.M., J.C.D.
President
When CUA trustee Leo Daly III enrolled at Catholic University, he was continuing many family traditions. His father, for instance, had been a CUA student, and both his grandfather and father studied architecture, Daly’s choice as well. Daly also found inspiration for an important aspect of his architectural practice while at CUA — sacred spaces.

“My favorite place on campus was the Basilica [of the National Shrine of the Immaculate Conception],” he says. “I enjoyed its majesty and combination of Romanesque exterior and Byzantine interior.

“It was attending CUA that developed my interest in sacred spaces,” Daly adds. “The university, combined with interning at my family’s architectural firm during vacations, gave me the ideal education to pursue a career as an architect.”

Daly now heads the family firm, Leo A. Daly, which World Architecture magazine ranks among the 15 top global architecture firms. One of his notable accomplishments is the creation of the National World War II Memorial on the National Mall in Washington, D.C.

He has also continued to pursue his interest in sacred spaces. He worked as the executive architect for the Cathedral of Our Lady of the Angels in Los Angeles, the first new cathedral to be built in this country in 25 years. He designed the Pope John Paul II Cultural Center in Washington, D.C., working closely with Pope John Paul II on the center’s design. “I met with His Holiness several times at the Vatican to discuss the design and was impressed by his knowledge of architecture,” Daly remembers.

“I was also impressed by the mission of the center as a focal point for the discussion of religious tolerance and understanding.”

Daly adds he felt particularly honored to see that mission embraced by Pope Benedict XVI, who met with members of other religions at the center in April. He has also felt honored to continue to give back to CUA, most recently through his work on the Board of Trustees.
Martin Puryear
B.A. in art, 1963

“I remember a quiet young man who withheld himself from direct exchange [for some time] during his undergraduate years ... then, bam. In the annual exhibition of graduating seniors, he just busted out of the womb all of a sudden. It was an exploding transfiguration,” remembered former CUA art Professor Nell Sonnemann in 2001, speaking of the art student Martin Puryear.


Most of the leading contemporary art museums of the world have purchased at least one of his sculptures, and in 2001 Time magazine dubbed him “America’s best artist.”

It was at CUA that Puryear discerned his calling, switching his major from biology to art during his junior year.

Employing the traditional skills of the wood joiner, wheelwright, barrel maker and basket weaver, Puryear’s sculptures are characterized by humor and a sense of both familiarity and strangeness. Many of his works bear witness to his continued affinity with the world of biology, alluding for example to the shape of a mole, a horsefly or the back of a whale rising above the surface of the ocean.

The sculptor found his first major artistic mentor at Catholic University: “Nell Sonnemann was responsible for my beginning to fathom abstraction,” he wrote in 1998. “Working with her allowed me to release the death grip I had on verisimilitude in my work. In addition to the visual training, she taught a very personal philosophy of art-making which seemed quite eccentric to me at the time but which in retrospect seems her most important gift.”
Edward M. Liddy  
B.A. in politics, 1968

While at Catholic University in the late 1960s, Edward Liddy and a couple of classmates were guests several times at the home of their economics professor, John J. Murphy. Their wide-ranging dinner conversations about politics, economics and life in those turbulent times made a huge impression on Liddy, whose father had died when he was 12. A politics major minoring in economics, Liddy was grateful for the opportunity to talk with his professor about whether he should pursue business or academia following graduation.

At CUA, Liddy typically took six courses a semester and worked two jobs, at one point washing pots and pans at the Dominican House of Studies and driving a campus shuttle bus. He played basketball, ran cross country and was quarterback on the Phi Kappa Theta intramural football team. Describing himself as a “blank slate” when he started at Catholic University, he says he liked the “Ed Liddy canvas” that he created at CUA.

Having decided that he would pursue business, Liddy went on to graduate school, where he earned a master’s degree in business administration. Afterward he worked for a succession of high-profile companies that included Ford Motor Co., the pharmaceutical firm G.D. Searle Co., and Sears, Roebuck and Co. He moved to the Allstate Corporation in 1994, becoming its CEO, and currently serves on the board of directors of 3M Company, the Boeing Company and the Goldman Sachs Group Inc.

Those who know him say they’re not surprised that Liddy, who came to CUA with little more than his drive, has been so successful. Florida attorney John Reid, B.A. 1968, a friend of Liddy’s since their CUA days, says, “He’s always been focused. He inspires other people. He’s honest and forthright. That’s pretty much the way he’s always approached life and business.”

Liddy, who retired in April as chairman and CEO of Allstate, says, “At CUA I developed a work ethic. I learned to prioritize. Catholic University was the foundation for a lot of what I’ve done in my life.”
Rev. Theodore Hesburgh, C.S.C.
S.T.L. 1944, S.T.D. 1945

Rev. Theodore Hesburgh, C.S.C., president emeritus of the University of Notre Dame, has received 151 honorary degrees in his lifetime, more than any person in the world, according to the Guinness Book of World Records. Still, the degree he says he’s most proud of is the doctorate in sacred theology he earned from Catholic University in 1945.

At CUA, Father Hesburgh wrote his dissertation on the theology of the laity, a rather unusual topic for that time, when the theology of the priesthood was usually the focus. He had 1,500 copies of his dissertation printed. They sold out at the campus bookstore in six weeks.

About 35 years later, the Vatican issued a special declaration about the laity. When Father Hesburgh read it, he found that much of the language sounded familiar.

"A doctoral thesis is like dropping a stone in a well," he says. "You hear a little splash and that’s it. But to have what you’re proposing show up in a Church document later on, that’s pretty amazing."

After his graduation from CUA, Father Hesburgh traveled back to the University of Notre Dame, where he had studied as an undergraduate. He arrived on a Saturday, was immediately hired and was in the classroom by Monday, teaching six theology courses.

Father Hesburgh was named president of Notre Dame at age 35, serving from 1952 to 1987.

His leadership at Notre Dame led to other roles, such as chair of the U.S. Commission on Civil Rights. Among his awards are the Congressional Gold Medal and the Medal of Freedom.

Today, at age 91, he keeps an office in Notre Dame’s library, which is named for him. Professors bring classes to his office so he gets the chance to interact with students.

"I’m happy to be qualified to teach theology, which requires a doctorate," he says. "There weren’t many places to get a theology doctorate during World War II, so I’m grateful to Catholic University."
When Colleen Kollar-Kotelly was looking for her first job after law school, prospective employers would ask her, “What does a little girl like you want to do in the courtroom?”

A few years earlier, in the mid-1960s, Kollar-Kotelly was looking at law schools and knew she wanted to stay in Washington. In particular, she was looking for a school that would encourage her even though she was a female. She found that at Catholic University.

“I went to law school at a point when the civil rights of minorities and women were just being advanced,” she says. “There were certain barriers that had to be overcome. The legal profession did not encourage women to join its ranks at the time I graduated from law school, but I left law school with a determination not to allow others to define who I was or would be.”

Since most male judges would not hire a woman as a law clerk, Kollar-Kotelly found her first job clerking for a female judge, Catherine Kelly of the District of Columbia Court of Appeals. “I never thought I’d be a judge, but she was very encouraging,” says the CUA graduate.

After that job, she worked for the U.S. Department of Justice in appellate litigation, then did trial work in other jobs. She was appointed associate judge of the Superior Court of D.C. in 1984. Today, she serves on the federal bench.

As a judge for the U.S. District Court for the District of Columbia, Kollar-Kotelly has generated headlines around the world with her high-profile decisions regarding Microsoft’s compliance with antitrust laws and Guantanamo Bay detainees’ right to legal counsel.

“I started out interested in doing law and not something more acceptable for women,” she says. “To this day I enjoy this work and get excited about the issues.”
Brian Williams

As a sophomore transfer student to Catholic University in 1979, Brian Williams didn’t have much free time. A middle-class kid from New Jersey, he was usually hurrying from class to the CUA public affairs office, where he wrote press releases to help pay his tuition.

When Williams had a few minutes, he says he would hang out at the old Rathskellar in University Center (now Cardinal Hall) to feel as though he “belonged.” But by the spring of 1980, juggling classes, a White House internship and mounting college debt, he could no longer afford to stay. Williams left after just a year, but he notes that his time at CUA was “absolutely pivotal.”

The future TV journalist met Pope John Paul II when the Pontiff visited CUA in October 1979. Williams soaked up courses taught by CUA politics professors Steven Schlesinger and Norman Ornstein and became a friend of fellow student Ed Gillespie, now counselor to President Bush. Williams and Gillespie still joke about their privileged status as two of just eight men who lived at neighboring all-female Trinity College, where they were assigned rooms because of a CUA housing shortage.

Williams, who received an honorary CUA doctorate when he spoke at the university’s 2004 commencement, got his start in broadcast journalism at KOAM-TV in Pittsburg, Kan. Later he worked at WTTG in Washington, D.C., and at CBS affiliates in Philadelphia and New York. He joined NBC in 1993 and became the anchor and managing editor of “NBC Nightly News” in 2004.

Williams has reported live on some devastating tragedies: 9/11, Hurricane Katrina and the 2007 Virginia Tech shootings. Vanity Fair magazine noted that with his exemplary Hurricane Katrina coverage, Williams became “a nation’s anchor.” A lifelong Catholic, he doesn’t hide his compassion. At Virginia Tech, where he arrived ahead of grieving parents, he promised a stunned student that he and his fellow Hokies would receive counseling. “At that point, I wasn’t an anchor. I was simply a parent trying to help,” he says.
Dr. Nancy Nielsen
M.S. and Ph.D. in microbiology, 1967 and 1970

Nancy Nielsen knew she wanted to be a doctor as an 8-year-old in Elkins, W.Va. With the help of Catholic University she was able to move toward that goal, and in 2007 was named president of the American Medical Association, the nation’s largest physicians’ organization.

“I didn’t have any money to go to medical school,” she says. “So after graduating from West Virginia University, I came to Washington to take a job with the National Institutes of Health.”

While working at NIH, she learned of a fellowship program offered through the federal National Defense Education Act. The fellowship enabled Nielsen, by then a mother of two, to pursue graduate studies in microbiology at CUA.

“It was a wonderful experience,” she says of her time on campus. She recalls the support of faculty members, including the late Eugene Kennedy, professor of biology, as particularly helpful. “They had such academic integrity and treated their graduate students like real people,” she says, adding that the support extended beyond campus.

“It was not uncommon to be invited to an instructor’s home for dinner,” she says. Nielsen even chose Kennedy to be a godparent to her third child.

Nielsen’s children served as a catalyst for an ongoing interest of hers — health insurance. “At the time, student health insurance didn’t cover pregnancies or offer family coverage,” she says. Based in part on that experience, she has been a longtime proponent of better health care coverage nationally, and incorporates the issue into her advocacy work at the AMA. As president, she helps the association shape its public policy agenda and serves as the organization’s representative to other medical organizations.

Nielsen, a board-certified internist who lives in Orchard Park, N.Y., credits CUA with helping her in her work as a physician, a career which she pursued after earning her Ph.D. “My studies at Catholic University provided a solid foundation in microbiology, which was useful later as a medical student and as a researcher.”
Harolyn Blackwell
B.M. 1977, M.M. 1980

A Washington, D.C., native, world-renowned soprano Harolyn Blackwell chose CUA in part because the university offered her scholarships for her undergraduate and graduate studies, and in part because of the university’s strong music and drama programs. Once on campus, the people she encountered made the experience sing.

“Spiritually, it was Father Hartke who helped me to understand that God gave me a wonderful gift in order that I may give to others some comfort and joy in their lives,” she says of CUA’s renowned drama professor Rev. Gilbert V. Hartke, O.P.

Musically, Blackwell developed relationships with friends and faculty who remain important to her to this day. She credits her best friend Marilyn Thompson with teaching her to believe in herself as a strong African-American woman and as a performer. Elaine Walters, former dean of the music school, provided Blackwell with the inspiration to see a music career as an achievable goal. Toby Orenstein, a drama instructor, gave Blackwell her first performing job in Williamsburg, Va., where she discovered her love of live performance. Tom Reilly, a voice coach, helped guide her in completing her master’s degree while she was also appearing in eight shows a week on Broadway.

Blackwell went on to become an international star. After earning bachelor’s and master’s degrees in music education and voice performance at CUA, she became an acclaimed opera soprano and musical theater performer, and a renowned solo recitalist. In addition to touring internationally, she has made three solo albums. Blackwell has performed at the Vatican for Pope John Paul II’s birthday, the John F. Kennedy Center for the Performing Arts, Lyric Opera of Chicago, Teatro Colon de Buenos Aires, Opera de Nice, Canadian Opera Company, Aix-en-Provence Festival and New York’s Metropolitan Opera. She also received a 1989 Grammy Award as one of the main singers on a recording of Porgy and Bess.

She sees these successes as a way to give back to CUA and the friends there who helped her get her start.

“As an alumna, I have had the wonderful opportunity to perform around the world and show my audiences the wonderful training that I received at Catholic University’s school of music,” says Blackwell. “In so many ways this great university has had such a meaningful impact upon my career and life.”
Politics

Ed Gillespie
B.A. in politics, 1983

This year Ed Gillespie and NBC anchorman Brian Williams were at a White House luncheon hosted by President Bush and joked with each other, saying, “If friends in our residence hall 25 years ago could see us now, they would never believe it.” After more than two decades of increasing responsibility within the Republican Party, Gillespie is currently counselor to President Bush, meeting with the president daily to advise him on communicating with the American people as well as on economic policy, national security and international affairs.

While still an upperclassman at CUA, Gillespie accepted a position as interim press secretary to a U.S. congressman. In 1994, he and others drafted the GOP’s “Contract With America” that helped the party gain a majority in Congress after decades of Democratic control. He also had a key role in organizing the 2000 Republican Convention and served as strategist for Elizabeth Dole’s successful 2002 Senate campaign.

From 2003 through 2004, Gillespie served as chairman of the Republican National Committee, which re-elected President Bush and maintained Republican majorities in the House and Senate — the first time in 80 years that a Republican won the presidency while the party held a majority in both houses of Congress.

Gillespie “is one of the most prominent political strategists in America today,” says Donna Brazile, former campaign manager for the 2000 Gore-Lieberman campaign.

Being a Republican hasn’t kept him from remaining friends with fellow CUA alumni in the leadership of the Democratic Party, including Terry McAuliffe (B.A. 1979), who served as chairman of the Democratic National Committee at the same time Gillespie chaired the RNC.

That kind of cross-party collegiality is important to Gillespie. “You have to start with the premise of mutual respect,” he says. “Most of those I’ve met in politics on both sides of the aisle are hardworking, honest, decent people who care about the country. People who sling on political armor and fight for their beliefs serve a noble purpose.”
Timothy Shriver
M.A. in religion and religious education, 1988

As a boy Timothy Shriver dreamed of playing shortstop for the Boston Red Sox.

As he came of age his dream changed. But he is now helping more than 2.5 million children attain his original dream of being an athlete — to be part of a team, to belong and to succeed.

Shriver, CEO of Special Olympics, is carrying on the high calling begun by his mother, Eunice Kennedy Shriver, who created Special Olympics in the 1960s. She believed that those with intellectual disabilities were more capable than many people thought and that they deserved equal opportunities.

Shriver says these beliefs were passed on to him by his mother, but it wasn’t until he studied at CUA that he grasped the language with which to communicate the ideas his mother was teaching him.

“Everyone has equal gifts in the Spirit,” Shriver says. At CUA he says he learned to “recognize and search always for the goodness and the Spirit in everyone. The spiritual strength of a person with special needs can inspire others.” During his studies, Shriver learned more about what the great teachers of the Church had to say about theology and spirituality — not only the “whats,” but also the “whys.” He also learned from his fellow students, particularly while organizing an Easter Vigil at the university’s Caldwell Chapel.

During the vigil, with its litanies, prayers and midnight procession around campus, Shriver says he moved from a “practice” of religion to an “experience of my faith.”

Shriver, his wife and five children continue to experience that faith today and return to campus occasionally to visit the chapel that influenced him so deeply.

When asked about his greatest achievement, Shriver deflects the question and says it’s not so much what he has achieved in life, but what he has been given that he is grateful for. “I’ve had the chance to work with people with special needs and learn from them,” he says. “I’m one of these excessively gifted people because of what I’ve been given, not because of what I’ve done.”
Michael Griffin
M.S. in engineering, 1974

Michael Griffin often jokes that he was not a model college student, preferring the golf course to the library. That may be why his entrance into post-graduate education at Catholic University proved to be such a seminal experience for him.

“I really blossomed,” the NASA administrator says. “I remember the reaction that I had, thinking ‘Wow, this is different.’ ”

Griffin was working full time and attending classes at CUA several nights a week — on subjects including mathematical physics and orbital mechanics — but suddenly he didn’t mind studying. “I was like a kid in a candy store,” he recalls.

That positive experience led Griffin to pursue four additional master’s degrees and a Ph.D., all while quickly climbing the rungs of the aerospace professional ladder. Griffin worked in the private sector, for government and in academia. He served as chief engineer and associate administrator for exploration at NASA headquarters and also worked at NASA’s Jet Propulsion Laboratory and the Strategic Defense Initiative Organization. Prior to his appointment as NASA administrator in 2005, Griffin was serving as space department head at the Johns Hopkins University Applied Physics Laboratory.

As Griffin rounds out his fourth year as NASA chief, he says he feels privileged to have served in the wake of the February 2003 Space Shuttle Columbia disaster. “I think I did a lot to help return the Space Shuttle to flight after the accident,” Griffin reflects. “I’m proud to be able to say that.”

In 2007, Griffin was named to the TIME 100, the newsweekly magazine’s list of the world’s most influential people.

Griffin will oversee the final repairs and improvements to the Hubble Space Telescope and the preparations for the Mars Science Lab, which will launch in fall 2009. He is also facilitating America’s involvement in the construction of the International Space Station.
Jon Voight
B.A., in art, 1960

For Jon Voight, Catholic University provided the ultimate stage — though not in the way one might expect for a future Academy Award-winning actor. In fact, Voight acted in only a handful of university productions. But CUA afforded him the opportunity to play many roles — student leader, artist, athlete, even prankster — as he carved out his future path.

“There are some people who know exactly what they want to do with their lives, but that was not me. I needed college,” the actor says. “I didn’t know exactly what I wanted to do with my life, and so CUA provided the opportunity to test many aspects of my personality, to explore all of my talents — and do so in a safe atmosphere. I became a broader person in the way I approached problems, learned from mistakes and interacted with different personalities.”

But questions about his future nagged Voight throughout college and he often sought out the advice of Rev. Gilbert V. Hartke, O.P., the founder of CUA’s nationally ranked drama program. As a senior, the fine arts major decided to turn down a scholarship to study painting in Florence in order to pursue acting. Voight says Father Hartke’s encouragement made a big difference in that decision. And it was Father Hartke who helped the young graduate land his first professional acting job at a summer theater program in Winooski, Vt.

“Father Hartke had no reason to take a special interest in me. I was only a drama major for one semester in my freshman year,” Voight says. “But he made me feel like he had a special affection for my talents. He made all his ‘kids’ feel that way.”

It didn’t take long for Voight to show he’d found his true calling: Just nine years after graduating, his breakthrough performance as Joe Buck in Midnight Cowboy earned the actor an Academy Award nomination for best actor, with the movie receiving the academy’s best picture honors.

In 1978, Voight earned an Academy Award for his role as a Vietnam veteran in Coming Home. Since then, he has appeared in more than 70 feature films and television series.
Leaders of the Catholic Church

(Clockwise from top left)

(Clockwise from top left)
Cardinal Roger Mahony (M.S.W. 1964), archbishop of Los Angeles.
Cardinal Francis George, O.M.I.  
M.A. in philosophy, 1965

Cardinal Francis George was a 23-year-old seminarian in 1960 when he spent the first of five summers studying philosophy at Catholic University. He would stay at the house of his religious order, the Missionary Oblates of Mary Immaculate, across the street from the CUA campus. His days were spent in class, at the CUA bookstore and at the John K. Mullen of Denver Memorial Library, where Rev. Bernard Theall, O.S.B., then head of the library and a family friend, would give him the run of the building.

The seminarian, who was ordained a priest in 1963, took as many courses as he could with philosophy Professor Thomas Prufer, who taught classes on German thinkers, among others. “Dr. Prufer made a profound influence on me,” says Cardinal George. “He got me thinking in ways that I probably never would have without him. You didn’t just learn philosophy. You saw him doing philosophy. He brought you into the process.”

After earning his CUA master’s degree under the direction of Rev. George McLean, now a professor emeritus, the cardinal went on to complete a master’s degree in theology and doctorates in philosophy and theology. He taught at a number of universities and then served for two years in St. Paul, Minn., as provincial superior of the Midwestern Province of the Oblates. He was elected vicar general of the Oblates in 1974 and served in Rome for 12 years.

He was appointed bishop of Yakima in 1990 and archbishop of Portland, in Oregon, in 1996. Less than a year later, he became the eighth archbishop of Chicago. In January 1998, he was named a cardinal. A member of the Catholic University Board of Trustees he is also the elected leader of the U.S. Catholic bishops, serving as president of the United States Conference of Catholic Bishops since 2007.

Cardinal George says that his CUA education has served him well. “My studies at Catholic University have been extremely helpful over the years, both in my teaching and in my pastoral duties.”

(Clockwise from top left)  
### CUA Facts

<table>
<thead>
<tr>
<th>Number</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>miles to U.S. Capitol</td>
</tr>
<tr>
<td>1887</td>
<td>founded as a graduate and research institution</td>
</tr>
<tr>
<td>1904</td>
<td>began accepting undergraduates</td>
</tr>
<tr>
<td>193</td>
<td>campus acreage</td>
</tr>
<tr>
<td>12</td>
<td>number of schools at CUA</td>
</tr>
<tr>
<td>83</td>
<td>bachelor’s programs</td>
</tr>
<tr>
<td>90</td>
<td>master’s programs</td>
</tr>
<tr>
<td>41</td>
<td>doctoral programs</td>
</tr>
<tr>
<td>6,440</td>
<td>total enrollment</td>
</tr>
<tr>
<td>3,114</td>
<td>graduate enrollment</td>
</tr>
<tr>
<td>3,326</td>
<td>undergraduate enrollment</td>
</tr>
<tr>
<td>88%</td>
<td>Catholic undergraduate students</td>
</tr>
<tr>
<td>68%</td>
<td>undergraduates who live in university housing</td>
</tr>
<tr>
<td>87%</td>
<td>recent graduates who went on to jobs within six months</td>
</tr>
<tr>
<td>99%</td>
<td>full-time faculty with highest degree in their field</td>
</tr>
<tr>
<td>57%</td>
<td>full-time faculty who are Catholic</td>
</tr>
<tr>
<td>5</td>
<td>number of faculty and administrators who are official Vatican advisers</td>
</tr>
<tr>
<td>21</td>
<td>NCAA Division III varsity sports</td>
</tr>
<tr>
<td>$27,700</td>
<td>tuition for most students</td>
</tr>
<tr>
<td>79,420</td>
<td>number of alumni</td>
</tr>
</tbody>
</table>

Information accurate for the 2007–2008 academic year.
For the second year in a row, CUA welcomes a record number of freshmen (above) for the start of classes, as more than 860 students from 42 states and seven countries enroll. CUA also enrolls about 100 transfer students and more than 1,000 new full- and part-time graduate and law school students.

Catholic University announces an agreement with Abdo Development to develop the university’s nearly 9-acre South Campus site located near the Brookland/ CUA Metro station, establishing a mix of residences, shops and restaurants. The university will transition student housing currently on South Campus to the main campus.

Very Rev. David M. O’Connell, C.M., university president, addresses the administration of St. John’s University in New York on the topics of “Catholic Identity Formation” and “The History of Catholic Higher Education in the United States” at a two-day workshop. He also speaks on the Catholic identity of U.S. Catholic colleges and universities at DePaul University in Chicago.

CUA launches a new Center for Global Education to coordinate the university’s global education efforts.

The School of Philosophy dedicates its 40th annual fall lecture series — one of the longest continuously running major philosophy lecture series in the country — to the study of pre-Socratic philosophy.

For the second year in a row, CUA welcomes a record number of freshmen (above) for the start of classes, as more than 860 students from 42 states and seven countries enroll. CUA also enrolls about 100 transfer students and more than 1,000 new full- and part-time graduate and law school students.

The CUA Summer Institute for Architecture holds a five-part lecture series, “Assuming Responsibility: Investigating the Architecture of Stewardship,” focusing on the role of the architect as a steward of society and the possibilities for humanitarian design work.

The Columbus School of Law hosts a national two-day conference on “The Role of Law Schools in Fostering Commitment to Pro Bono Publico,” bringing together more than 100 registrants from 79 law schools to investigate effective and innovative ways to expand law school pro bono opportunities for students.

The Columbus School of Law hosts a national two-day conference on “The Role of Law Schools in Fostering Commitment to Pro Bono Publico,” bringing together more than 100 registrants from 79 law schools to investigate effective and innovative ways to expand law school pro bono opportunities for students.

Very Rev. David M. O’Connell, C.M., university president, addresses the administration of St. John’s University in New York on the topics of “Catholic Identity Formation” and “The History of Catholic Higher Education in the United States” at a two-day workshop. He also speaks on the Catholic identity of U.S. Catholic colleges and universities at DePaul University in Chicago.

CUA launches a new Center for Global Education to coordinate the university’s global education efforts.

The School of Philosophy dedicates its 40th annual fall lecture series — one of the longest continuously running major philosophy lecture series in the country — to the study of pre-Socratic philosophy.

Five CUA students (above) participate in the School of Engineering’s pioneering study-abroad exchange program with Hong Kong Polytechnic University. Nine students from Hong Kong Polytechnic enroll in courses at CUA, as do three students from Vietnam’s Ho Chi Minh City International University.

Pope Benedict XVI names an alumnus and trustee of the university, Archbishop Daniel N. DiNardo of the Galveston-Houston archdiocese, as one of two new American cardinals.

The Council for Research in Values and Philosophy and the Center for the Study of Culture and Values bring together a team of scholars from China, Vietnam, India, Pakistan, Russia, Germany, Lebanon and Zimbabwe for a monthlong seminar, “Philosophy Emerging From Culture,” examining philosophy in the context of a newly globalized world.

Cardinal Godfried Danneels, archbishop of Malines-Bruxelles in Belgium, delivers “Liturgy, 40 Years After Vatican II,” the first in a series of campus lectures in honor of Monsignor Frederick R. McManus, a renowned expert in Catholic liturgy and a CUA professor who passed away in 2005.
Source of Inspiration

At a CUA ceremony on Nov. 8, 2007, Brother Constant Goetschalckx, F.C., accepted the $1 million Opus Prize on behalf of AHADI International Institute, a Tanzania-based organization that he founded to educate refugees in war-torn Africa. The ceremony capped a selection process begun a year earlier by CUA and the Opus Prize Foundation.

The three finalists — Brother Goetschalckx, Homeless People’s Federation of the Philippines, and Rev. John Adams of So Others Might Eat of Washington, D.C. — were selected for their faith-based dedication to serving marginalized people. During the fall semester, hundreds of Catholic University students participated in programming related to the Opus Prize and the theme of humanitarian service.

Michael Werner, a renowned astrophysicist at NASA’s Jet Propulsion Laboratory, discusses “The Spitzer Space Telescope: Exploring the Infrared Universe” as the guest speaker for the 27th annual Karl Herzfeld Memorial Lecture, sponsored by the Department of Physics.

For the fifth annual James H. Provost Memorial Lecture sponsored by the School of Canon Law, Rev. James A. Coriden discusses the ongoing growth of lay ministries and the reorganization of parishes.

In its fall lecture series, CUA’s School of Architecture and Planning explores the role of spirituality in architecture.

Ten Islamic scholars from Indonesia, Turkey, Iran, Pakistan, Central Asia and Africa visit CUA to participate with Christian scholars in a monthlong seminar to explore how both groups can live their faiths in present-day circumstances.

Approximately 130 members of the CUA community spend Jan. 21 — their day off for the Martin Luther King Jr. holiday — helping to paint and renovate several Washington, D.C., public schools (above).

CUA’s Columbus School of Law rises to No. 88 from 97 in the U.S. News & World Report’s rankings for the 2009 edition of America’s Best Graduate Schools.

CUA’s School of Philosophy presents the graduate student spring lecture series that explores the work of philosophers Duns Scotus and Georg Wilhelm Friedrich Hegel and the topics of Thomistic metaphysics and Socratic irony.

CJA’s Center for Law, Philosophy and Culture hosts “A Common Morality for the Global Age: In Gratitude for What We Are Given,” a major symposium organized at the request of Pope Benedict XVI. The four-day symposium (below) on fostering a common morality to address pressing global problems attracts hundreds of participants and the 23 main speakers include leading thinkers in theology, philosophy, law and political science.

As part of the annual Catholic University President’s Festival of the Arts, the Benjamin T. Rome School of Music features opera (above) and play performances of Thornton Wilder’s Our Town, along with films, lectures and discussions that explore Wilder’s legacy and the process of transforming his classic play into an opera.

For the fifth annual James H. Provost Memorial Lecture sponsored by the School of Canon Law, Rev. James A. Coriden discusses the ongoing growth of lay ministries and the reorganization of parishes.

In its fall lecture series, CUA’s School of Architecture and Planning explores the role of spirituality in architecture.

Ten Islamic scholars from Indonesia, Turkey, Iran, Pakistan, Central Asia and Africa visit CUA to participate with Christian scholars in a monthlong seminar to explore how both groups can live their faiths in present-day circumstances.

Approximately 130 members of the CUA community spend Jan. 21 — their day off for the Martin Luther King Jr. holiday — helping to paint and renovate several Washington, D.C., public schools (above).

CUA’s Columbus School of Law rises to No. 88 from 97 in the U.S. News & World Report’s rankings for the 2009 edition of America’s Best Graduate Schools.

CUA’s School of Philosophy presents the graduate student spring lecture series that explores the work of philosophers Duns Scotus and Georg Wilhelm Friedrich Hegel and the topics of Thomistic metaphysics and Socratic irony.

The Robert Wood Johnson Foundation provides funding for the School of Nursing to participate in a pilot project to boost quality of care and safety education for nurses, with a particular focus on curricular improvements in medical-surgical nursing.

CJA’s Center for Law, Philosophy and Culture hosts “A Common Morality for the Global Age: In Gratitude for What We Are Given,” a major symposium organized at the request of Pope Benedict XVI. The four-day symposium (below) on fostering a common morality to address pressing global problems attracts hundreds of participants and the 23 main speakers include leading thinkers in theology, philosophy, law and political science.
The Council on Social Work Education concludes an accreditation visit at CUA’s National Catholic School of Social Service, giving high marks to the school for meeting all standards related to its undergraduate and M.S.W. programs.

James F. Brennan, CUA provost, is the main speaker in Panama at the first commencement awarding baccalaureate degrees through a consortium of American universities in that country. The consortium includes Florida International University, the University of Louisville, the College of Notre Dame of Maryland and Towson University.

On the first day of spring break, about 100 CUA students take part in the Sixth European Day for University Students (above). With Pope Benedict XVI presiding via satellite from Vatican City, the CUA students watch on a large television in the campus chapel and pray the rosary with students from Spain, Brazil, Ecuador, Italy, Cuba, Mexico, France, Romania and Belarus.

Nalini Jairath, dean of the School of Nursing, travels to Seibo College, Tokyo, Japan, for the official signing of an agreement between the School of Nursing and Seibo College to provide for student and faculty exchanges.

America’s Catholic cardinals gather in Boston, raising $1.5 million for college scholarships at CUA at the 19th American Cardinals Dinner (above). The dinner features five of the seven cardinals who currently serve as U.S. archbishops and is attended by 650 people.

The Center for the Study of Energy and Environmental Stewardship sponsors the Thomas and Marie Rojas Earth Day Lecture. Travis Price, adjunct professor at CUA’s School of Architecture and Planning, discusses alternatives to global architectural homogenization.

CUA’s School of Architecture and Planning presents “An Exploration of Irish Design Culture and Built Heritage” as its spring 2008 lecture series.

CUA’s Life Cycle Institute and Department of Sociology host a half-day conference on poverty in the United States, with Mark Greenberg, senior fellow and director of the Poverty and Prosperity Program at the Center for American Progress, delivering the conference’s keynote address.

The American Council on Education selects Margaret O’Donnell, CUA’s assistant general counsel, to work with congressional staff drafting proposed changes to the federal student records law following the campus shootings at Virginia Tech University. She is one of two higher education attorneys selected nationally by ACE.
Grants

Frederick Bruhweiler, research professor of physics, is awarded a five-year $171,575 grant from NASA to research a project titled “Development of Linear Variable Etalon Infrared Array Spectrometers for Ground-Based Plane Observations and NASA Space Missions.”

Ronald Carlson, research associate professor, Institute for Astrophysics and Computational Sciences, receives a two-year $222,198 grant from NASA to research “The Radiometric Calibration of Cassini Composite Infrared Spectrometer (CIRS) Spectra.”

Ann K. Corsi, associate professor of biology, (below, right) is awarded a $200,000 grant from the National Institutes of Health to provide funding for CUA undergraduates and graduate students to investigate the molecular biology of human craniofacial birth defects using a model organism.

Michael M. Gorman Jr., associate professor of philosophy, and John Francis Petruccione, associate professor of Greek and Latin, receive Fulbright Scholar grants to lecture and research abroad during the 2007–2008 academic year. Gorman researches and lectures on metaphysical themes in Thomas Aquinas’ Christology at the University of Cologne in Germany. Petruccione researches the teaching of sentence diagramming in Anglo-Saxon classrooms at the Vatican Apostolic Library.

John Judge, assistant professor of mechanical engineering, (above) receives a five-year $409,287 National Science Foundation Early Career Grant to study vibration in micromechanical and nanomechanical devices such as sensors for detecting chemical or biological agents. The grant will help fund the construction of a new experimental station at CUA to perform laser vibrometry through a microscope.

Lilla Kopar, assistant professor of English, wins a competitive research grant from the British Academy to work on a book about Viking-age sculpture in England.

Poul Lade, professor and chair of civil engineering, receives a three-year $290,982 grant from the National Science Foundation for a project titled “Experimental Study of Stress Rotation Effects in Cross-Anisotropic Sand.”

Norman Ness, research professor of physics, is awarded a one-year $100,000 grant from NASA to research a project titled “Analysis and Interpretation of Voyager 1 and 2 Magnetometer Data.”

Mark Miotnik, associate professor of electrical engineering, and Scott Mathews, assistant professor of electrical engineering, receive a $2.7 million grant from the Office of the Director of National Intelligence to continue research on a highly sophisticated digital camera for intelligence uses, especially iris recognition to identify individuals.

Adnan Morshed, assistant professor of architecture, (below) receives a $10,000 Graham Foundation grant and a $6,000 National Endowment for the Humanities grant for his forthcoming book, The Architecture of Ascension, Airplanes, Skyscrapers, and the American Imagination of the Future City. He also receives an $8,000 MIT Lawrence B. Anderson alumni grant to study architecture and the empowerment of rural Bangladeshi women.

Michael Sheridan, visiting scholar and director of research in the National Catholic School of Social Service’s Center for Spirituality and Social Work, receives a two-year $200,000 grant from Duke University’s Center for Spirituality, Theology and Health to support her project, “Investigation of the Effects and Mechanisms of Religious Involvement on Physical and Mental Health Among African-American Caregivers.”

Daniel Sober, professor and chair of physics, and Franz Klein, associate professor of physics, receive a three-year grant of $209,953 per year from the National Science Foundation for their “Study of Spin Structure of Hadrons Using Intermediate-Energy Photons.”

The Naval Research Laboratory awards Leon Ofman, associate professor of physics, a $600,000 grant to study phenomena involved in solar eruptions. His work will support the three-year Solar-B Mission launched by the Japanese Aerospace Exploration Agency in 2006 in collaboration with NASA and others to explore magnetic fields of the sun.
Three CUA research professors in physics — Seiji Yashiro, Perti Makela and Hong Xie — receive a $244,000 grant from NASA to better understand solar eruptions of charged particles.

Faculty and Staff

The National Association of Social Work’s Washington, D.C., chapter honors National Catholic School of Social Service Professor Frederick L. Ahearne with the association’s Lifetime Achievement Award.

Jon W. Anderson, professor of anthropology, delivers the keynote address on his research on the spread of information technologies and new media in the Arab world to conferences at the universities of Durham (United Kingdom), Lund (Sweden) and Lyon (France).

Rev. Regis Armstrong, O.F.M., professor of theology and religious studies, is awarded the Franciscan Institute Medal of St. Bonaventure University, New York, for lifetime achievement in the field of Franciscan scholarship.

Catholic University law professors Margaret Barry and Catherine Klein are selected to receive the 2008 Watts Empowerment Award, bestowed by Women Empowered Against Violence, for advancing the cause of domestic violence survivors through the Families and Law Clinic at CUA, and for their extensive academic and clinical work in the field.

Susanne Bennett, assistant professor of social work, is elected as “Distinguished Scholar” and member of the National Academy of Practice in Social Work, in recognition of her contributions to the practice of the health professions.

Karynnt BrintzenhoveSzoc, associate professor of social work, receives the American Cancer Society’s St. George Award — the organization’s highest award for community service — for her contribution to the society’s goal of eliminating cancer. BrintzenhoveSzoc also presents the keynote speech “Why Should I Add Research to My Practice? I Already Have Too Much to Do!” at the National Oncology Nursing meeting in Bloemfontein, South Africa.

Ronald Calinger, professor of history, is invited by the Russian Academy of Sciences in St. Petersburg to lecture on mathematician Leonhard Euler at the International Euler Tercentenary Celebration.

Sharon Christman, associate professor of music, performs as soprano soloist in CUA music school Dean Murry Sidlin’s Defiant Requiem with the Buffalo Philharmonic Orchestra and Chorus.

Lucy Cohen, professor of anthropology, receives the Sol Tax Distinguished Service Award from the Society for Applied Anthropology in recognition of her long-term service to the society.

Sister Ann Patrick Conrad, associate professor of social work, is elected to a three-year term as chair of the Board of Trustees of the Council on Accreditation of Family and Child Service Agencies.

Jean DeGroot, associate professor of philosophy, gives a plenary address titled “Distinguishing Natural Philosophy and Science: The Case of Ancient Mechanics” at a meeting of the American Maritain Association at the University of Notre Dame in South Bend, Ind.

Thérèse-Anne Druart, professor of philosophy, is elected vice president/president-elect of the American Catholic Philosophical Association.

Joanne Duffy, associate professor of nursing and developer of the quality-caring model of nursing, is inducted as a Fellow of the American Academy of Nursing for her contributions to the field.

Sarah Brown Ferrario, assistant professor of Greek and Latin, is awarded a 2008 summer stipend from the National Endowment for the Humanities that supports her work on a book exploring the role of the individual in the historical thought of classical Greece.

David Jobes, professor of psychology, provides 12 clinical trainings based on his clinical approach to suicide risk at nine U.S. Department of Veterans Affairs medical centers in Alabama, Georgia and South Carolina as part of a larger Veterans Affairs suicide prevention demonstration project.

William E. Kingshirm, professor of Greek and Latin and associate director of CUA’s Center for the Study of Early Christianity, is appointed to the board of editors of Traditio: Studies in Ancient and Medieval Thought, History and Religion. Founded in 1943, the journal’s first editors were two CUA professors.

Alexander Levin, professor of mathematics, delivers a plenary address, “Generalized Groebner Bases and Multivariate Differential Dimension Polynomials,” at the international conference “Differential Algebra and Related Computer Algebra” at the University of Catania in Italy.

Stefania Lucamante, associate professor of modern languages and literatures, organizes an international conference in Rome titled “Collective Memory and Private Memory: The Recollection of the Jewish Holocaust as Social Politics.” The conference, held at the Royal Dutch Institute and the Casa della Memoria e della Storia, is organized in collaboration with the University of Roma-1 and the University of Utrecht, Netherlands.

Suzette Malveaux, associate professor of law, organizes a daylong teach-in at the law school titled “Reflections on the Civil Rights Movement and Dr. King’s Legacy,” commemorating the 40th anniversary of his assassination. The teach-in includes discussions with a local veteran television journalist, a former Washington, D.C., police commissioner, CUA alumni, faculty and students, as well as local high school students.

Jerry Muller, professor of history, writes “Us and Them: The Enduring Power of Ethnic Nationalism,” the cover article of the March/April 2008 issue of Foreign Affairs. The article is widely discussed in the United States and abroad, and is the subject of a symposium in the July/August issue of the magazine.

Leonora Neville, associate professor of history, is named joint recipient of the International Prize in Memory of Nikolaos Panagiotakes for the best essay on Byzantine history, philology, archaeology or art history sponsored by the Università Ca’ Foscari di Venezia, the Greek ministries of foreign affairs and culture, the Fondazione di Venezia, and the Associazione Italia-Grecia di Venice.

Charles Nguyen, professor and dean of the School of Engineering, receives the Leadership Award for his leadership in international collaboration from INEER (International Network of Engineering Education and Research), based in Coimbra, Portugal.

Enrique Pumar, associate professor of sociology, is elected president of the District of Columbia Sociological Society.

Martin Safer, CUA professor of psychology, is co-author of “Author-Rated Importance of Cited References in Biology and Psychology Publications,” which wins the 2008 Bohdan S. Wynar/Association for Library and Information Science competition for library and information science research papers.

Andrew Simpson, associate professor of music, receives an individual artist award in music composition for Library and Information Science competition for which wins the 2008 Bohdan S. Wynar/Association for Library and Information Science competition for library and information science research papers.

Bruno Damiani, professor of Spanish, edits the 14th edition of La Celestina (Catedra).

Gregory Doolan, assistant professor of philosophy, writes Weakness of Will From Plato to the Present (The Catholic University of America Press).


Jean-Michel Heinonen, professor of modern languages and literatures, writes La Raison démocratique dans les limites du religieux (The Democratic Reason Within the Boundaries of Religiousness) (Editions Cécile Deaut).

Tobias Hoffman, associate professor of philosophy, writes The Poetics of Patronage in the Age of Louis XIII (University of Virginia Press).

Nelson H. Minnich, professor of history and church history, publishes The Poetics of Patronage in the Age of Louis XIII (University of Virginia Press).

Sister Mary Elizabeth O’Brien, professor of nursing, publishes Spirituality in Nursing: Standing on Holy Ground, 3rd Edition (Jones and Bartlett), and A Sacred Covenant: The Spiritual Ministry of Nursing (Jones and Bartlett).

Peter Shoemaker, associate professor of French, writes Powerful Connections: The Poetics of Patronage in the Age of Louis XIII (University of Delaware Press).

Andrew Simpson, associate professor of music, composes, performs and records eight new silent film scores — for solo piano, chamber ensemble and jazz trio — for inclusion in a commercially released DVD box set, “Lost and Found: The Harry Langdon Collection.”

Margaret Ann Kassen, associate professor of modern languages and literatures, co-edits Preparing and Developing Technology-Proficient L2 Teachers (CALICO Monograph Series, Vol. 6).

Alexander Levin, professor of mathematics, writes Difference Algebra (Springer).

Robert Mahony, professor of English, co-edits Ireland and Transatlantic Poetics: Essays in Honor of Denis Donoghue (University of Delaware Press).

Tobias Hoffman, associate professor of philosophy, writes Weakness of Will From Plato to the Present (The Catholic University of America Press).


Eric J. Jenkins, associate professor of architecture and planning, is author of To Scale: One Hundred Urban Plans (Routledge/Taylor & Francis).


Stephen A. West, assistant professor of history, writes From Yeoman to Redneck in the South Carolina Upcountry, 1850–1915 (University of Virginia Press).

Otto C. Wilson Jr., assistant professor of biomedical engineering, and Birin Q. Tran, associate professor of biomedical engineering, write Biomedical Engineering Recent Developments (Medical and Engineering Publishers).


National Catholic School of Social Service professors Elizabeth Timberlake, Michaela Farber and Christine Sabatino publish the new edition of Generalist Social Work Practice: A Strengths-Based Problem-Solving Approach (Allyn and Bacon).

Two National Catholic School of Social Service students, Sage Boile and Christine Callahan, are awarded American Cancer Society doctoral fellowships worth $40,000 each.

Cyril Emery, a 2007 master’s graduate of the School of Library and Information Science, receives a Fulbright grant to conduct a year of research in Belgium and Poland to study the effectiveness of the European Union Documentation Centers in ensuring transparency of documents.
Chris Evans and Matt DeLuca, architecture students, win a competition for their design of hotels sponsored by the School of Architecture and Planning and the city of Cefalù, Italy.

Sarah Halpert, a doctoral student in clinical psychology, is awarded a three-year $97,000 National Institutes of Health pre-doctoral fellowship to continue her research on the effects of stress on the psychological and cognitive well-being of caregivers looking after loved ones with memory problems, under the mentorship of psychology Professor James Howard.

Stephen Lewis, an M.F.A. playwriting student, wins the Kennedy Center American College Theater Festival’s Mark Twain Comedy Playwriting Award for his play Well Plotted, which was developed in a CUA playwriting class. This is the second year in a row that a CUA M.F.A. playwriting student has won a national award at the Kennedy Center festival.

John-Paul Mikolajczyk and Ryan Mullen, both students in the master’s program at Catholic University’s School of Architecture and Planning, win an architectural design contest for a papal altar and other furnishings that are used when Pope Benedict XVI celebrates Mass in Washington, D.C., in April.

Chase Nordengren, a sophomore politics major, earns a $10,000 prize from the Brookings Institution for “Rural Health Care: Training and Keeping the Next Generation of Providers.” His proposal to train rural health care providers using video networks and the internet wins the undergraduate competition for the prize.

Senior biology major Peter Osgood wins an essay-writing contest sponsored by CUA’s president on the theme of “How Catholic Education Has Changed My Life.” His victory earns him a personal introduction to Pope Benedict XVI when the latter visits campus.

Clinical psychology doctoral student Jessica Sandham Swope is awarded the 2008 Dissertation Award from the Society for the Exploration of Psychotherapy Integration. She is to receive her award and present a paper about the dissertation at the society’s 2009 conference.

The John F. Kennedy Center for the Performing Arts stages five plays by CUA students, including The Eden Diaries, the first thesis production in CUA’s new Master of Music Program in Stage Music Composition. The plays are part of a Kennedy Center effort to produce and support new plays and musicals in metropolitan Washington, D.C.
Fiscal year 2008 was another successful year financially for the university. Operationally and financially, the university is well positioned to tackle challenges ahead and to meet the goals in the strategic plan.

**Strategic Plan Progress**

The university’s strategic plan, adopted in 2006, articulates key strategic institutional goals that help set priorities and resource allocation. The five concentrations of the plan are:

- Strengthening graduate studies
- Enhancing the undergraduate experience
- Improving facilities
- Improving staff functionality — human resources
- Raising national and international visibility and reputation

During the period under review, the university implemented enhancements to academic programming that are critical to maintaining enrollment and especially to improving freshman retention. Growing enrollment, described below, has made greater progress possible and will be important to future success. The current economic uncertainties and their effects on the affordability of higher education are being closely monitored. Student tuition is the largest source of revenue and an important factor in determining the level of investment in strategic initiatives and ongoing improvement of the university’s academic programs and facilities in the years ahead.

The university also targeted its resources on the other strategic plan concentrations. CUA made significant resources, as illustrated below. The visit of Pope Benedict XVI to campus in April brought worldwide attention to the university, significantly raising its visibility.

**Financial Results**

The university generated a positive operating net of $2.8 million and a nonoperating loss of $173,000. Thoughtful planning and sound financial management provided the financial stability and structure for operating within the approved university budget. Total net assets increased by $2.1 million to a total of $342.3 million, principally due to restricted contributions of $7.6 million, a positive operating net of $2.8 million and other nonoperating deductions of $0.7 million, offset by an investment decline of $7.6 million. Exhibit I illustrates the growth in net assets over the past seven years.

**Endowment**

Given what is becoming an extended period of volatility in the financial markets, the university remains committed to its principle of maintaining a long-term focus on the endowment. The university’s approach does not attempt to time markets, but seeks to add value and attain favorable investment performance. The university developed an investment policy that over time will produce attractive returns with lower volatility. The investment policy is focused on long-term return relative to the level of risk taken. The asset allocation strategy for fiscal year 2008 is provided in Exhibit V.
The market value of the endowment was $210.2 million at the end of March 2008. Since inception (June 1994) there has been an increase of $142.4 million in the market value of the endowment as shown in Exhibit VI. The endowment’s annual return for the year ending March 31, 2008, was down 1.2 percent, although the return still compares favorably to the blended benchmark, which was down 2.5 percent. For the five years ended March 31, 2008, the endowment returned 11 percent, with a 9.6 percent return since the inception of the endowment.

### Investment in Facilities and Land Development

The university continued to take important steps in the improvement of facilities by investing in security, athletics, residence halls, technology and deferred maintenance. Construction on a new 402-bed residence hall, Opus Hall, is moving ahead well and is expected to be completed in spring 2009. A generous gift by the Knights of Columbus enabled the university to renovate Keane Hall. The building has been re-named McGivney Hall in honor of Rev. Michael J. McGivney, the founder of the Knights of Columbus. The building will be completed in July 2008 and occupied before the beginning of the fall 2008 semester.

The university is moving ahead with the development of the South Campus, the 9 acres south of Michigan Avenue next to the Brookland/CUA Metro station. The university has selected Abdo Development to develop the site into a vibrant mixed-use neighborhood with residential, retail and arts uses. The transformation of the South Campus will enhance the community and amenities to faculty, students and staff as well as provide a source of long-term revenue for CUA.

The accomplishments of the past year provide a strong financial foundation for fulfilling the goals of the strategic plan. The university is approaching the challenges ahead with optimism and confidence in its continued success in ensuring academic excellence and financial stability.

### Consolidated Statements of Financial Position

<table>
<thead>
<tr>
<th>Assets</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$25,029</td>
<td>$23,242</td>
</tr>
<tr>
<td>Accounts receivable:</td>
<td>6,096</td>
<td>4,447</td>
</tr>
<tr>
<td>Student fees and other, net of allowance</td>
<td>4,010</td>
<td>4,253</td>
</tr>
<tr>
<td>U.S. government and other agencies, net of allowance</td>
<td>8,579</td>
<td>8,512</td>
</tr>
<tr>
<td>Notes and student loans receivable, net of allowance</td>
<td>8,070</td>
<td>15,903</td>
</tr>
<tr>
<td>Contributions receivable</td>
<td>242,515</td>
<td>239,004</td>
</tr>
<tr>
<td>Investments</td>
<td>19,836</td>
<td>371</td>
</tr>
<tr>
<td>Deferred charges and other assets</td>
<td>5,034</td>
<td>4,737</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>192,457</td>
<td>169,049</td>
</tr>
<tr>
<td>Interest in perpetual trusts</td>
<td>2,396</td>
<td>2,662</td>
</tr>
<tr>
<td>Total assets</td>
<td>$514,922</td>
<td>$472,171</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities and Net Assets</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$27,113</td>
<td>$20,557</td>
</tr>
<tr>
<td>Deferred revenues, student deposits and other liabilities</td>
<td>4,027</td>
<td>4,275</td>
</tr>
<tr>
<td>Refundable advances from the U.S. government</td>
<td>6,599</td>
<td>6,374</td>
</tr>
<tr>
<td>Split-interest agreements</td>
<td>1,197</td>
<td>1,098</td>
</tr>
<tr>
<td>Asset retirement obligations</td>
<td>9,396</td>
<td>8,486</td>
</tr>
<tr>
<td>Indebtedness</td>
<td>124,244</td>
<td>91,086</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>172,576</td>
<td>131,876</td>
</tr>
</tbody>
</table>

| Net assets:                                 |          |          |
| Unrestricted                                | 213,451  | 210,590  |
| Temporarily restricted                      | 52,612   | 55,375   |
| Permanently restricted                      | 76,283   | 74,330   |
| Total net assets                            | 342,346  | 340,295  |
| Total liabilities and net assets            | $514,922 | $472,171 |
### Operating Revenues and Support

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student tuition and fees, net</td>
<td>$155,601</td>
<td>$104,824</td>
</tr>
<tr>
<td>Federal and private grants and contracts</td>
<td>21,403</td>
<td>21,599</td>
</tr>
<tr>
<td>Contributions</td>
<td>12,513</td>
<td>12,457</td>
</tr>
<tr>
<td>Investment return designated for current operations</td>
<td>9,584</td>
<td>8,080</td>
</tr>
<tr>
<td>Sales and services of departments</td>
<td>1,484</td>
<td>1,444</td>
</tr>
<tr>
<td>Sales and services of auxiliary enterprises</td>
<td>31,141</td>
<td>30,105</td>
</tr>
<tr>
<td>Other operating revenues</td>
<td>2,439</td>
<td>2,385</td>
</tr>
<tr>
<td><strong>Total operating revenues and support</strong></td>
<td><strong>191,215</strong></td>
<td><strong>180,872</strong></td>
</tr>
</tbody>
</table>

### Operating Expenses

<table>
<thead>
<tr>
<th>Educational and general:</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Expenses</td>
<td>$342,346</td>
<td>$340,295</td>
</tr>
<tr>
<td>Net assets at end of year</td>
<td>$342,346</td>
<td>$340,295</td>
</tr>
<tr>
<td>Net assets at beginning of year</td>
<td>340,295</td>
<td>308,658</td>
</tr>
<tr>
<td>Change in net assets from nonoperating activities</td>
<td>(733)</td>
<td>28,454</td>
</tr>
<tr>
<td>Change in net assets from operations</td>
<td>2,784</td>
<td>3,183</td>
</tr>
<tr>
<td><strong>Total operating expenses</strong></td>
<td><strong>191,215</strong></td>
<td><strong>180,872</strong></td>
</tr>
</tbody>
</table>

### Operating Revenues and Support

#### Educational and general:
- Operating Revenues and Support: $155,601 - $104,824
- Federal and private grants and contracts: $21,403 - $21,599
- Contributions: $12,513 - $12,457
- Investment return designated for current operations: $9,584 - $8,080
- Sales and services of departments: $1,484 - $1,444
- Sales and services of auxiliary enterprises: $31,141 - $30,105
- Other operating revenues: $2,439 - $2,385

#### Operating Expenses
- Educational and general: $342,346 - $340,295
- Net assets at end of year: $342,346 - $340,295
- Net assets at beginning of year: $340,295 - $308,658
- Change in net assets from nonoperating activities: $(733) - $28,454
- Change in net assets from operations: $2,784 - $3,183

#### Total operating expenses: $191,215 - $180,872

### Academic Deans

- **School of Theology and Religious Studies**
  - James R. Zabora, Sc.D.
- **School of Music**
  - Murry Sidlin, M.M.
- **School of Library and Information Science**
  - Veryl V. Miles, J.D.

### Senior Officers and Administrators

- **Very Rev. David M. O'Connell, C.M., J.C.D.**
  - President
- **James F. Brennan, Ph.D.**
  - Provost
- **Julie Englund, Ed.D.**
  - Vice President for Finance and Administration, Treasurer
- **Susan D. Perri, M.A.**
  - Vice President for Student Life
- **Frank G. Persico, M.A.**
  - Vice President for University Relations and Chief of Staff

### Accrediting Agencies

- **Middle States Commission on Higher Education**
- **Council on Accreditation of正式 School Music Programs**

### Board of Trustees

- Carl A. Anderson, Esq. New Haven, Conn.
- Bishop Robert J. Banks, Trustee Emeritus Green Bay, Wis.
- Richard G. Banzer, New York, N.Y.
- Nancy J. Bidwell, Trustee Emeritus Phoenix, Ariz.
- Tori M. Bischoff, Trustee Emeritus Columbus, Ohio
- Beetha A. Bracklow, Alexandria, Va.
- Bishop Michael J. Brandt, Wheeling, W.Va.
- Timothy R. Busch, Esq. Irvine, Calif.
- Paul J. Chayespanne, Frisco, Texas
- Robert F. Comstock, Esq. Washington, D.C.
- Robert T. Creasy, Washington, D.C.
- Bishop Edward P. Cullen, Allentown, Pa.
- Bishop Thomas V. Daily, Trustee Emeritus, Dighton, N.Y.
- Leo A. Daly III, Washington, D.C.
- Thomas J. Donnelly, Esq., Trustee Emeritus Pittsburgh, Pa.
- David A. Donohue, Esq., Vice Chairman Washington, D.C.
- Bishop Thomas G. Doran, Rockford, Ill.
- Monsignor Edward J. Duncan, Trustee Emeritus, Champaign, Ill.
- Cardinal Edward M. Egan, New York, N.Y.
- Archbishop John C. Favaloro, Miami, Fla.
- Archbishop Harry J. Flynn, Oakland, Calif.
- Bishop William F. Murphy, Rockville Centre, N.Y.
- William A. McKenna Jr., Saugerties, N.Y.
- Timothy J. May, Esq., Trustee Emeritus, Chevy Chase, Md.
- Cardinal Francis E. George, O.M.I., Chicago, Ill.
- Archbishop Joseph H. Gomez, San Antonio, Texas
- Archbishop Wilton D. Gregory, Atlanta, Ga.
- Archbishop Philip M. Hannan, Trustee Emeritus, New Orleans, La.
- Ray J. Hellenbrand, Rapid City, S.D.
- Michael J. Hoffman, New York, N.Y.
- Monsignor Paul A. Lense, Trustee Emeritus, Washington, D.C.
- Philip D. Lewis, Trustee Emeritus, Riviera Beach, Fla.
- Bishop William E. Lori, Chairman, Bridgeport, Conn.
- Cardinal Roger Mahony, Los Angeles, Calif.
- Cardinal Adam J. Maida, Detroit, Mich.
- Archbishop Timothy J. May, Esq., Trustee Emeritus, Washington, D.C.
- Sandra A. McMurtrie, Bethesda, Md.
- Bishop William F. Mccoy, Pontiac Centre, N.Y.
- Archbishop John J. Myers, Newark, N.J.
- Very Rev. David M. O’Connell, C.M., President, Washington, D.C.
- Helen B. O’Neill, Trustee Emeritus, Bethesda, Md.
- William G. Parent, New York, N.Y.
- Neil J. Pauwens, Tampa, Fla.
- Andrea Rome, Washington, D.C.
- Monsignor Walter R. Rosati, Washington, D.C.
- Timothy C. Schieman, Towson, Md.
- Archbishop Francis B. Schulte, Trustee Emeritus, New Orleans, La.
- Bishop Arthur J. Samelli, Paterson, N.J.
- Roger B. Shay, Marietta, Pa.
- Vincent A. Shea, Trustee Emeritus, Fairfax, Va.
- VUI P. Smith, Trustee Emeritus, Muscle Shoals, Ala.
- Monsignor Richard B. Smith, Esq., Burlingame, Calif.
- Anthony R. Tersigni, St. Louis, Mo.
- Mark H. Tuchay, Esq., Washington, D.C.
- Bishop Allan H. Vigneron, Oakland, Calif.
- Archbishop Donald W. Wuerl, Chancellor, Washington, D.C.
- Frank G. Persico, Secretary of the Board, Fulton, Md.

### Effective September 2008

---

**The Catholic University of America**

---

**Consolidated Statements of Activities**

<table>
<thead>
<tr>
<th>Activities</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Revenues and Support</strong></td>
<td>$155,601</td>
<td>$104,824</td>
</tr>
<tr>
<td>Student tuition and fees, net</td>
<td>$21,403</td>
<td>$21,599</td>
</tr>
<tr>
<td>Federal and private grants and contracts</td>
<td>$12,513</td>
<td>$12,457</td>
</tr>
<tr>
<td>Contributions</td>
<td>$9,584</td>
<td>$8,080</td>
</tr>
<tr>
<td>Investment return designated for current operations</td>
<td>$1,484</td>
<td>$1,444</td>
</tr>
<tr>
<td>Sales and services of departments</td>
<td>$31,141</td>
<td>$30,105</td>
</tr>
<tr>
<td>Sales and services of auxiliary enterprises</td>
<td>$2,439</td>
<td>$2,385</td>
</tr>
<tr>
<td><strong>Total operating revenues and support</strong></td>
<td><strong>191,215</strong></td>
<td><strong>180,872</strong></td>
</tr>
</tbody>
</table>

---

**Operating Expenses**

<table>
<thead>
<tr>
<th>Educational and general:</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Expenses</td>
<td>$342,346</td>
<td>$340,295</td>
</tr>
<tr>
<td>Net assets at end of year</td>
<td>$342,346</td>
<td>$340,295</td>
</tr>
<tr>
<td>Net assets at beginning of year</td>
<td>340,295</td>
<td>308,658</td>
</tr>
<tr>
<td>Change in net assets from nonoperating activities</td>
<td>(733)</td>
<td>28,454</td>
</tr>
<tr>
<td>Change in net assets from operations</td>
<td>2,784</td>
<td>3,183</td>
</tr>
<tr>
<td><strong>Total operating expenses</strong></td>
<td><strong>191,215</strong></td>
<td><strong>180,872</strong></td>
</tr>
</tbody>
</table>

---

**Nonoperating Activities**

<table>
<thead>
<tr>
<th>Contributions</th>
<th>7,568</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment return in excess of amounts designated for current operations</td>
<td>5,555</td>
</tr>
<tr>
<td>Unrealized gain (loss) on the interest rate swap</td>
<td>(1,011)</td>
</tr>
<tr>
<td>Changes in the value of split-interest agreements</td>
<td>(656)</td>
</tr>
<tr>
<td>Other nonoperating gains (losses)</td>
<td>(786)</td>
</tr>
<tr>
<td>Change in net assets from nonoperating activities</td>
<td>2,051</td>
</tr>
<tr>
<td>Increase in net assets</td>
<td>340,295</td>
</tr>
<tr>
<td>Net assets at beginning of year</td>
<td>342,346</td>
</tr>
<tr>
<td>Net assets at end of year</td>
<td>342,346</td>
</tr>
</tbody>
</table>